



• CHILD & FAMILY SERVICES of NORTHWESTERN MICHIGAN •

# Update

## 2009 Report to Stakeholders

FOR OCTOBER 1, 2008 - SEPTEMBER 30, 2009

**WE GENERATED:**.....\$5,346,968  
*from grants, contracts and private payers*

**WE RAISED:** .....\$507,260  
*from special events and other donations*

**With additional income of:** ..... \$55,244

***For Total Revenue of*** ..... **\$5,909,472**

**WE USED THIS REVENUE TO:**

**Pay Employees**.....\$2,965,677

**Pay Foster Parents**.....\$1,916,005

**Pay Operating and Facilities Costs**.....\$587,888

**Purchase Services and Supplies**.....\$253,000

**Pay Interest and Debt Charges**.....\$10,318

**Provide Employee Development Opportunities**..... \$70,550

**We were unable to collect:** ..... \$4,275  
*from those unable or unwilling to pay for services*

***For Total Expenses of*** ..... **\$5,807,713**  
*(Amount remaining \$101,759)*

**Administrative expenses were 8.4% of total expenses. Fundraising costs were 5.6% of total expenses, for a combined total of 14% for FY 2009.**

Chief Executive Officer  
 Jim Scherrer

**Board of Directors**

- Holly Hack  
*President*
- Rob Tubbs  
*Vice President*
- Regina Jaeger  
*Treasurer*
- Gina Ranger  
*Secretary*
- Kathie Alford
- Erik Falconer
- Amy Freundl
- Sue Kessel
- Lynne Hertler
- Wendy Kosch
- Tracey Kukla-Aleshire
- Bryan Linck
- Colleen Macdonald
- Roger Quinn
- Steve Riecker
- Mary Rogers
- Cynthia Smith

**Board of Trustees**

- Alan Olson  
*President*
- EmmLee Clancey  
*Vice President*
- Todd Endresen  
*Secretary*
- Galen Krupka  
*Ass't. Secretary*
- Warren W. Cline, III  
*Treasurer*
- Gordon Cornwell
- Sheila Morgan
- Jack Otto
- Ken Petterson
- Richard Smith

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