



Child & Family Services

of Northwestern Michigan

Strengthening the Fabric of the Family Since 1937

For Fiscal Year October 1, 2011—September 30, 2012

report to stakeholders

INCOME

Grants, Contracts, Private Payers\$4,419,696

Special Events Misc. Donations\$726,554

Additional Income\$143,799

TOTAL INCOME \$5,290,049

EXPENSES

Staff Salaries, Taxes and Fringe\$3,025,814

Foster Care Payments\$981,901

Operations, Facilities\$990,382

Services, Supplies \$170,438

Interest, Debt Charges\$14,976

Employee Development\$42,425

Uncollectible Charges\$37,316

Total Expenses\$5,263,252

Surplus Retained by CFS \$26,797

Administrative Expenses8.4%

Fundraising Expenses5.9%

Combined Total14.3%

DIRECTORS

President

Rob Tubbs

Vice President

Bryan Linck

Treasurer

Cathy Shoemaker

Secretary

Kathie Alford

Todd Endresen

Don Hakala

Terry Paquet

Nick Perez

Rick Summers

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Alan Olson

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