



**child &
family
services**

of Northwestern Michigan

For Fiscal Year October 1, 2010 - September 30, 2011

report to stakeholders

INCOME

Special Events, Misc. Donations	\$805,020
Grants, Contracts, Private Payers	\$4,165,017
Additional Income	\$146,553
Total Income	\$5,116,570

EXPENSES

Salaries	\$2,826,198
Foster Care Payments	\$1,064,732
Operations & Facilities	\$946,072
Services & Supplies	\$135,307
Interest, Debt Charges	\$16,959
Employee Development	\$30,088
Uncollectible Charges	\$2,487
Total Expenses	\$5,021,843

Surplus Retained by CFS \$94,727

Administrative Expenses	8.6%
Fundraising Expenses	6.5%
Combined Total	15.1%

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